

Africa's opportunities within a context of global decarbonization

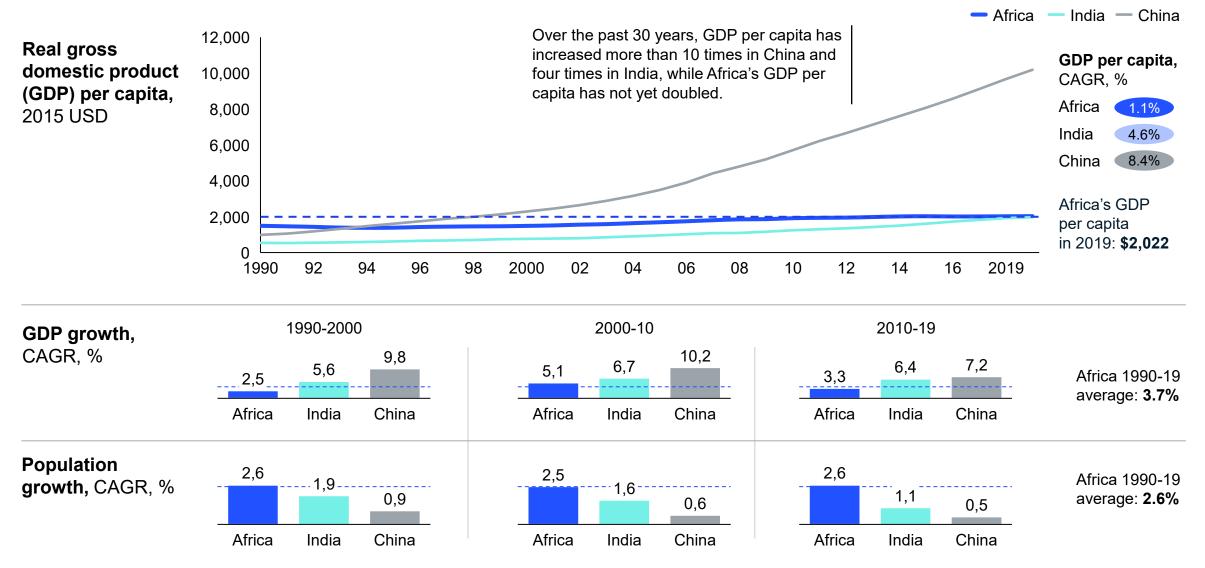
OVO Conference

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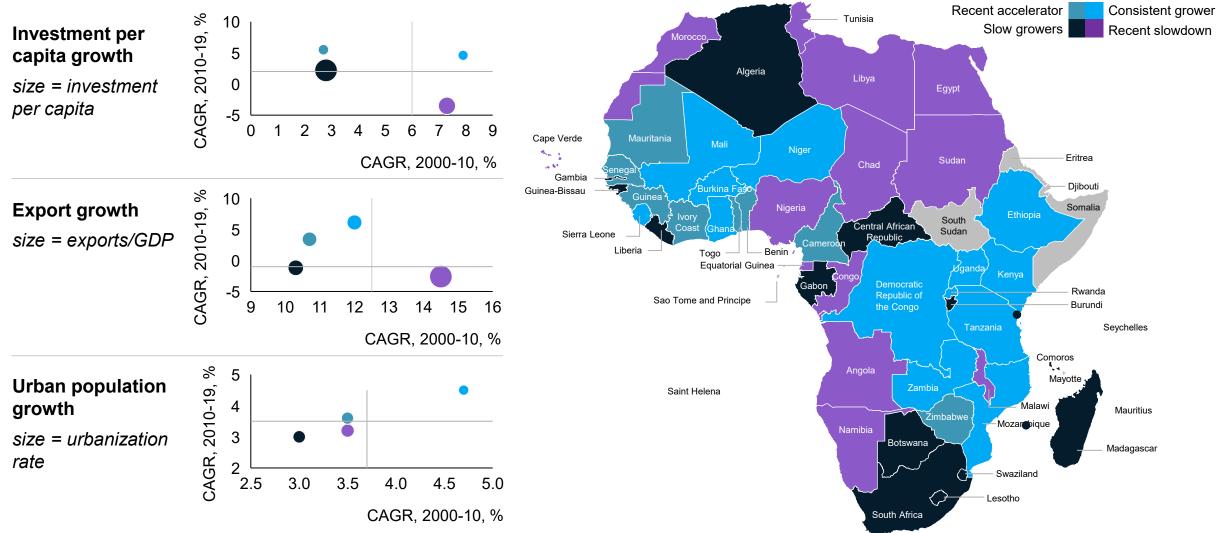
Africa's real GDP per capita has grown only 1.1% annually since 1990¹



Source: World Bank, UN Department of Economic and Social Affairs, population division.

1, Includes 47 African countries with consistent data for 1990-2019, excluding Djibouti, Eritrea, Liberia, Libya, Somalia, South Sudan, Sao Tome and Principe.

Economies are growing faster in East and West Africa, where investment, exports, and urbanization have increased more rapidly



1. Not included due to lack of data - Djibouti, Somalia, South Sudan, Sao Tome and Principe, Eritrea

Africa is undergoing a fundamental structural shift to services

Agriculture Extraction Industry¹ Services

14% 21% 30% 265 15% 2000 58% 1% 2000 50% 976 11% 2010 54% 1% 34% 348 2010 15% 12% 19% 54% 1,600 11% 12% 2019 49% 39% 436 15% 8% 20% 56% 2019 2,136 1%

Gross value-added, % total, total in billions

1. Includes manufacturing, construction, and utilities.

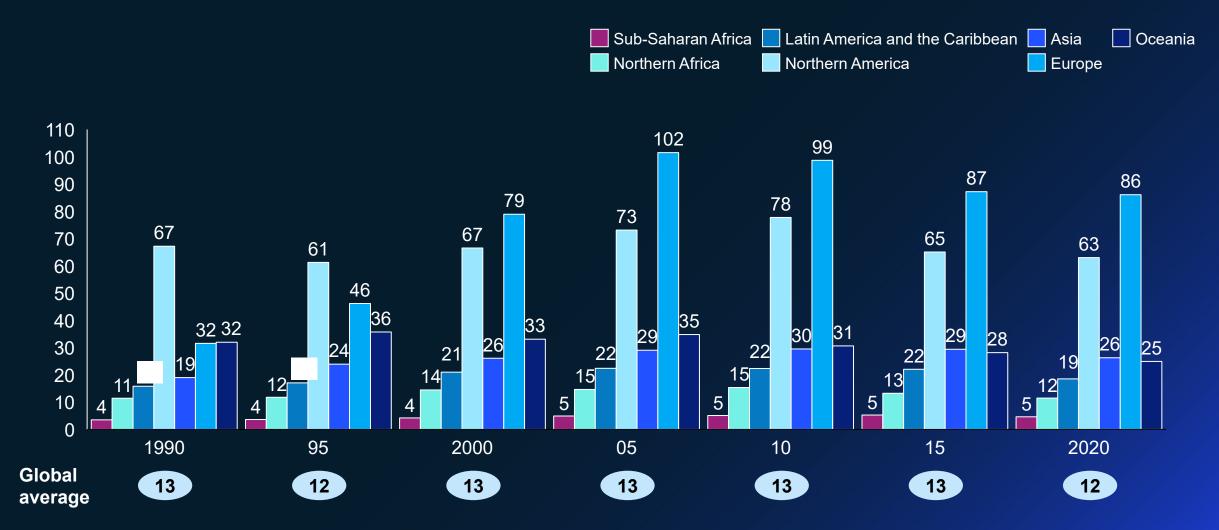
Note: Figures may not sum to 100 percent because of rounding..

Sector employment,

% total, total in millions

Africa's contribution to global fossil fuel consumption is limited

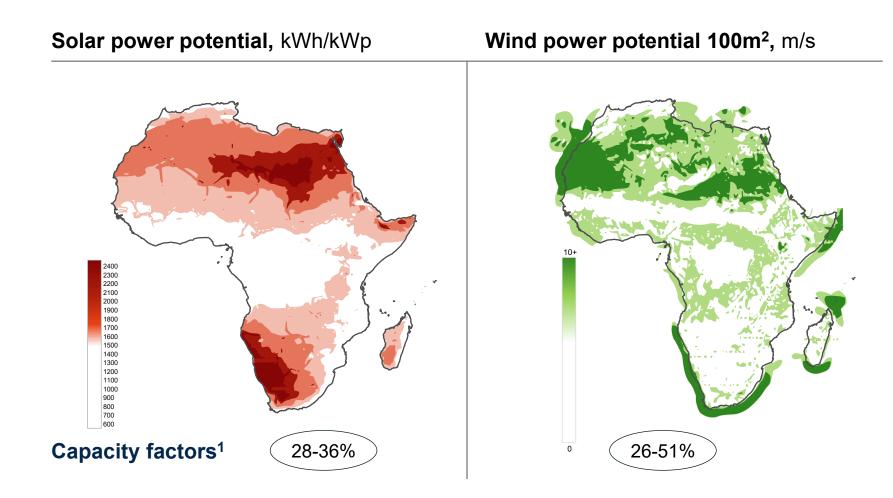
Refined petroleum products consumption per capita, bpd



Going forward, with its immense RES endowments, Africa is wellequipped to tap into the H2 opportunity

Renewables potential in Africa

Estimate



1. Global range is10-21% for solar and 23-44% for wind

2. Height at which the wind speed was measured

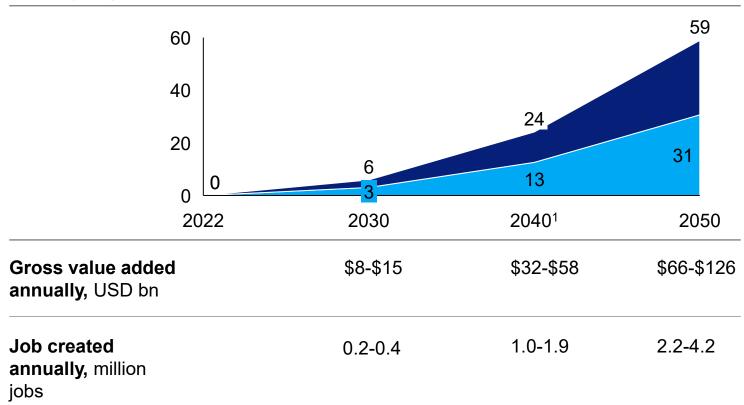
Source: Global solar and wind atlas; McKinsey H2 Cost Optimization Model

Green hydrogen industry could create significant socio-economic benefits

Estimate

Current Trajectory Achieved Commitments

Africa's green hydrogen and derivatives production MT of hydrogen equivalent



1. Potential in 2040 is sensitive to the state of technology readiness, actions by various African nations between now and 2030, national ambitions and state of funding



By 2050:

of Africa's current GDP added

~7-13%

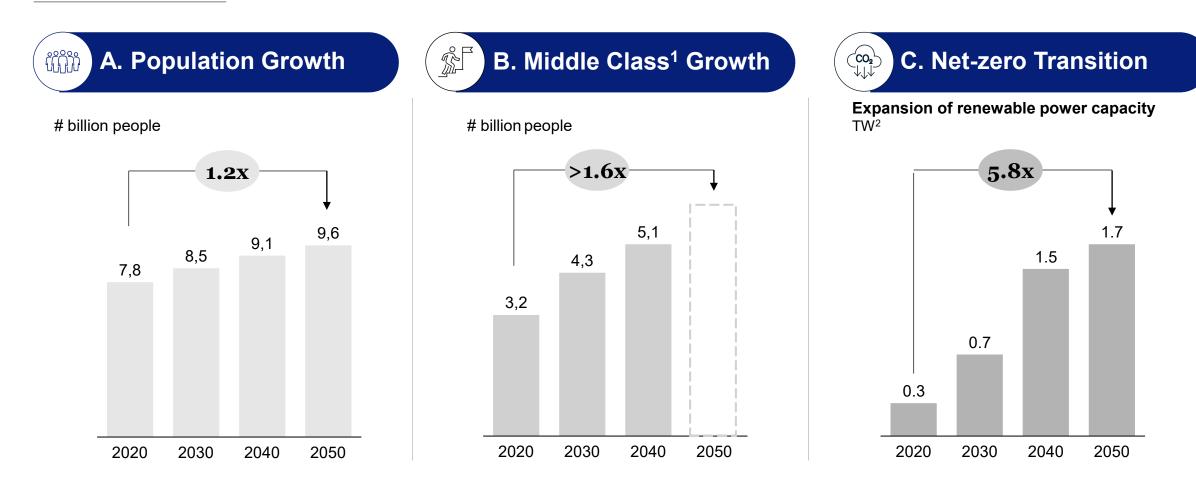
of Africa's 2021 export value created

2-4

million jobs created/sustained

Over the next decades, materials demand will be mainly driven by population growth, middle class growth and the net-zero transition

Further Acceleration Scenario



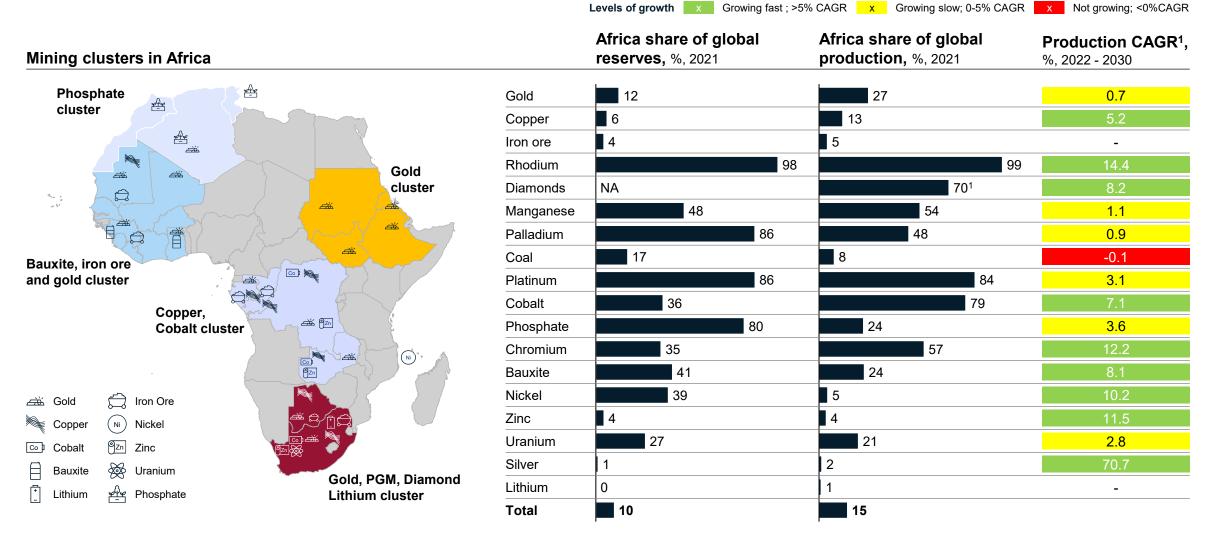
1. Global number of people by income between 10-100 USD/day at PPP 2011; 2. Capacity additions for Solar, biomass, geothermal, hydro, marine, CSP, wind, hydrogen

Source: McKinsey Global Institute, McKinsey Global Energy Perspective, IHS Markit

Considering these three key demand drivers, the future growth rate for many materials is expected to increase vs. the past

XX% CAGR. %. 2010-2022 **XX%** CAGR. %. 2022-2030 under Further Acceleration scenario **Material demand increase** (indexed to 2010 = 100) Lithium **Dysprosium/Terbium** Neodymium/ Cobalt Nickel praseodymium 20% 14% **6% 6%** 8% 9% 9% 16% 11% 6% Tin Steel Aluminum Copper Manganese **3% 4%** 1% **2%** 2% 4% 3% **2%** 2% 2% 2010 2022 2010 2022 2030 2010 2022 2010 2022 2010 2022 2030 2030 2030 2030

Africa is a mining powerhouse with potential for further growth across several key materials



1. SSA production growth based on "Full Potential" scenario; actual CAGR could be lower than projected as some projects may not kick of

2. Based on announced projects not taking into account the success rate of the projects

Source: McKinsey MineSpans

For instance, mine supply of transition materials is expected to continue to be concentrated in a few countries

Mined materials value¹, USD bn, 2030

High Case Supply Scenario

USD X bn delta between 2021-30 X% 2030 value over country's GDP 2021



 Value of ore and intermediate products of selected transition materials (Copper, Nickel, Cobalt, Lithium, Tin, Neodymium, Praseodymium, Dysprosium, Terbium) at 2021 price of produced materials. Only showing countries with total value of ore and intermediate products above USD 5 bn;
Total value is based on 100% output in USD bn and share is based on top 3 mining countries production volumes;
Rare earth elements (Dysprosium, Terbium, Neodymium, Praseodymium)

Source: McKinsey MineSpans, McKinsey Global Materials Insights

However, Africa would need to invest across 5 areas to make its mining sector competitive

1 Exploration		Significant exploration capex investment	One of the lower exploration budget worldwide for Africa despite estimated reserves of 30% of total minerals
2 Infrastructure	°∏°	Timely deployment of infrastructure upgrades and equipment	Significant infrastructure gap in Africa compared to global benchmarks: Africa needs to double spending to ~USD 150 bn per year by 2025 to foster the infrastructure necessary for industrial growth
		Energy availability	Intermittence and connection to grid limiting green energy usage Fresh water availability is limited caused by repeated drought
3 Mining regulations		Smooth and timely permitting	Permitting is subject to political shifts and instability (e.g., most projects on hold in Africa are due to permit cancelling from government)
4 Labor re-skilling		Skilled labor	~300-600k additional FTEs are needed worldwide by 2030 ² , often specialized profiles
			Africa will be one of the largest labor pools in the world by 2050, but its population needs to be upskilled and/or re-skilled to meet the target requirements and participate in the sector in a meaningful way
		Local economic development	More efficient social contracts should be formed with the communities by identifying new industries, pursuing local value addition, and increasing local participation
5 Sustainability		Low-carbon mine development	Africa is well positioned for producing low-carbon materials. Indeed, most low-carbon copper cathode comes from mines in Africa. However, increased pressure on this is forecasted for the years to come

Source: Expert input

10 practical ways to improve productivity and restore economic vitality while bettering the lives of all Africans Going forward, productivity must

Going forward, productivity must be the foundation of economic growth on the continent. Africa can no longer rely on growth determined by the vicissitudes of the global demand for commodities and export markets



Pivot from a focus on growth for growth's sake to a focus on productivity Fully embrace digital technologies and systems in all areas of the economy

Develop African

and the world

talent to serve Africa



Reimagine manufacturing for domestic consumption and for export in a competitive way



Increase regional connectedness



Invest to enhance resource productivity and tap into new opportunities Explore opportunities to benefit from the global net-zero agenda.



Spur the agricultural
transition byIncrease and
improve urbanimproving farming
productivityinfrastructure in
Africa's primary and
second cities





Grow and cultivate African business champions

